

CONFIRMED MINUTES

RBYC MAY COMMITTEE MEETING



At the **RBYC June Committee Meeting** on **29 June 2026** these minutes were **confirmed as presented**.

Name:	Royal Brighton Yacht Club Inc
Date:	Monday, 25 May 2026
Time:	6:00 pm to 8:30 pm (AEST)
Location:	Zoom Online Meeting, Online ONLY
Board Members:	Peter Demura (Chair), Andrew Holmes, Marnie Irving, Cath Hurley, Grant Dow, John Mooney, Mark Buckley, Peter Gebhardt, Steven Reynolds
Attendees:	Philip Hall
Apologies:	Betty Ryan, Mark Woodland

1. Opening Meeting

1.1 Attendees

1.2 Confirm Minutes

RBYC April Committee Meeting 27 Apr 2026, the minutes were confirmed as presented.

- JM - Ensure that any incidents/accidents affecting governance or club risk are reported in the minutes.
- SR - Job Description for sailing office will be supplied to AH.
- MI - trophy for junior sailors is already included in presentation night.



Previous Minutes

The minutes of the April committee meeting are confirmed as a true and accurate record

Decision Date:	25 May 2026
Mover:	Cath Hurley
Second:	Peter Gebhardt
Outcome:	Approved

2. Membership Reports

2.1 Membership Update & Reports

The committee expressed that the report detailing movement of members was worthwhile.

It was noted that membership numbers were approximately the same as last year.



Membership Report

New members as per report were accepted.

Members to be ratified - May Meeting

Aramis	Silvestro	Crew
Nicholas	Gomez	Crew
Dina	Iacovou	Crew
Monique	Leong	Intermediate
Stephanie	Leong	Intermediate
Alyssa	Vincent	Intermediate
Will	Ormiston	Intermediate
Alexandra	McDonald	Intermediate
Sandy	Hutchison	Social
George	Carman	Youth
Atticus	Ng	Youth
Aria	Gurkan	Youth
Fred	Cantwell	Youth
Olivia Lee	Cheong	Youth
James	Edwards	Youth
Aubrey	Tan	Youth
Cheuk Yee	Shen	Youth
Henry	Kang	Youth
Dora	Cui	Youth
Oscar	Forbes	Youth
Zoe	Chambers	Youth

Decision Date: 25 May 2026
Mover: Peter Gebhardt
Seconder: Steven Reynolds
Outcome: Approved

Reports concerning the behaviour of senior member Bruno Carreto have been received over the past weekend. 23/5/2026

The previous incident on 26/4/2026 has not progressed to a disciplinary subcommittee at this stage. It was moved by the committee that the recent incident was of a serious nature in that other members were scared and therefore it posed an immediate risk of harm to the member and club.

It was unanimously agreed to immediately suspend Bruno Carreto for a period of up to 28 days pending a disciplinary sub-committee meeting to investigate and address the complaint.

3. Management Reports

3.1 General Manager

It was agreed that the proceeds of Auctions/Raffles & \$10/ticket for Oaks Day 2026 to be distributed to Sandringham Hospital.

The purchase of 30 new chairs for Restaurant - \$10,000 was put on hold

The purchase of 200 new banquet chairs for Bayview room - \$17,000 was put on hold.

Committee Disciplinary Action Decision

The committee discussed a serious incident involving Bruno Carreto. Regarding the Bruno incident, Peter explained that two separate complaints had been received, with the second one involving abusive behavior in the sauna that multiple people witnessed. The committee agreed to implement a 28-day immediate suspension for Bruno pending a full disciplinary committee hearing, which will include an outside representative for independence.

3.2 Finance & Risk

The committee discussed several financial matters and decisions.

They approved donating proceeds from the Oaks Day fundraising event to Sandringham Hospital for FY27, estimated at around \$10,000.

The committee also considered an offer of a 10% discount on yard fees at Sandringham, though Mark Buckley requested time to review data before making a decision. Mark Buckley presented a financial report showing an EBITDA of approximately 50K with negative cash flow of \$250K, attributing issues to incorrect revenue amortization by ONTAP. The committee acknowledged the need to address these financial challenges, with Mark Buckley suggesting a special briefing session to discuss options before the next committee meeting.

3.3 Sailing

Marnie provided updates on sailing activities, including the upcoming presentation night on July 10th and the need for nominations for awards including junior and youth sailing categories. The sailing committee discussed ongoing maintenance efforts and explored a proposal to acquire five ILCA boats from the Victorian laser fleet for approximately \$25,000, though Grant suggested exploring rental options first rather than requesting financial support from the ILCA Association of Victoria.

Marnie discussed the ongoing challenge of recruiting younger volunteers and introduced a new initiative offering prizes for female helms in Sunday racing, which recently had 10 boats with four female helms participating. Steven proposed requiring intermediate members (ages 18-30) to complete 3-4 hours of voluntary work as part of their membership, which they generally agreed was a good idea though they decided to keep it unofficial rather than implementing it as a formal requirement. The group also discussed upcoming events including Smart Wednesdays in June

and winter solstice activities, with some members expressing interest while noting physical limitations.

3.4 Cruising

3.5 Assets

The group discussed urgent maintenance work that can proceed without permits, with RBYC agreeing to handle the notification to Parks the next day.

3.6 Social

3.7 Aquatic

3.8 Master Plan Working Group

4. Other Business

4.1 Membership Fees FY27

The General Committee discussed proposed membership fee increases, with Mark Buckley presenting recommendations from the Finance Subcommittee. The committee agreed to implement a 5% increase across all membership categories except aquatic members, who will see a larger increase to \$950. They also approved a voluntary subscription of \$360 for members aged 40 and over, though this remains optional.

The committee decided to postpone addressing the gym membership category reclassification until they can properly review the rules, and agreed to limit guests in the members lounge to two per member.

Peter/Committee: Formalize process for gym membership category and guest limit in Members Lounge, and place on agenda for next meeting.

4.2 Contingency Planning Fuel Pricing/Operational Costs

4.3 General Business

- Audit all marina boat owners' insurance certificates and ensure compliance before issuing new leases; do not renew leases for those who cannot produce current insurance.

5. Close Meeting

5.1 Close the meeting

Next meeting: RBYC June Committee Meeting - 29 June 2026, 6:00 pm
Officially close the meeting and outline next steps.

Signature:_____

Date:_____

Membership type change report - from 13-Apr-2026 to 10-May-2026 - May Meeting

Member Code / Name	Member Name	From Type	To Type
6177	Buchanan, Scott	Aquatic	Senior
7300	Johnson, Fran	Aquatic	Senior
5152	Maddison, Peter	Aquatic	Senior
7307	Mulholland, Andrew	Aquatic	Senior
8367	Rushford, Marshall	Aquatic	Senior
5598	Stapleton, Gary	Aquatic	Senior
8892	Griffin, Tiffany	Aquatic	Senior Family
4115	Broadhurst, Ken	Senior	Senior Family
10443	Cookesley, Darren	Casual Marina Berthing	Senior
4063	Rose, Edward	Crew	Senior
4063	Rose, Edward	Crew	Senior
1492	Wellman, Christopher	Crew	Senior
4063	Rose, Edward	Crew	Senior
5614	Minter, Ian	Social	Senior
2033	Fox, Terry	Crew Plus	Senior
4362	McKay, Julie	Crew Plus	Senior
3486	Kemp, Gregory	Gym	Senior
10239	Jones, Richard	Aquatic	Gym
5896	May, Barrie	Aquatic	Gym
6676	Dowling, Sebastian	Resigned	Intermediate 18-29
10442	Leong, Stephanie	Resigned	Intermediate 18-29
6248	McDonald, Alexandra	Resigned	Intermediate 18-29
8261	McIntyre, Kate	Resigned	Social

POS SPEND BY MEMBERSHIP TYPE - March 2026

	Total Spend per month per membership	Average spend per membership	Number of members in category	Number of members spent
40 Year	\$3,000.80	\$142.90	21	14
Senior Special	\$874.88	\$109.36	8	5
Senior	\$23,605.17	\$64.14	368	185
Gym	\$3,950.82	\$52.68	75	41
Senior Family	\$6,530.65	\$50.63	129	62
Social	\$16,227.85	\$46.37	350	135
Aquatic	\$6,408.25	\$45.77	140	99
Crew Plus	\$2,071.38	\$45.03	46	19
Crew	\$4,296.17	\$41.31	104	39
60 Year +	\$1,707.74	\$39.71	43	17
Honorary Life	\$227.10	\$32.44	7	4
50 Year	\$443.59	\$17.06	26	8
Senior Country	\$83.40	\$8.34	10	2
Intermediate 18-29	\$1,283.26	\$7.97	161	17
Social extra	\$782.49	\$7.75	101	9
Junior family	\$144.00	\$4.00	36	3
Senior Absentee	\$0.00	\$0.00	24	0
Youth	\$0.00	\$0.00	99	0
TPI	\$148.53	\$0.00	2	1
	\$71,786.08		1750	660

Membership count July 25 - June 26													
	Jun-25	Jul-25	-/+	Aug-25	-/+	Sep-25	-/+	Oct-25	-/+	Nov-25	-/+	Dec-25	-/+
Senior	389	352	-9.51%	349	-0.85%	348	-0.29%	345	-0.86%	343	-0.58%	345	0.58%
Senior Family	132	120	-9.09%	122	1.67%	122	0.00%	124	1.64%	126	1.61%	126	0.00%
Senior Special	8	8	0.00%	8	0.00%	8	0.00%	8	0.00%	8	0.00%	8	0.00%
40 Year	19	22	15.79%	22	0.00%	22	0.00%	22	0.00%	21	-4.55%	21	0.00%
50 Year	28	27	-3.57%	27	0.00%	27	0.00%	27	0.00%	27	0.00%	26	-3.70%
60 Year +	38	43	13.16%	43	0.00%	43	0.00%	43	0.00%	43	0.00%	43	0.00%
Honorary Life	7	7	0.00%	7	0.00%	7	0.00%	7	0.00%	7	0.00%	7	0.00%
Senior Country	10	10	0.00%	10	0.00%	10	0.00%	10	0.00%	10	0.00%	10	0.00%
Senior Absentee	25	25	0.00%	25	0.00%	25	0.00%	25	0.00%	24	-4.00%	24	0.00%
Crew	107	98	-8.41%	95	-3.06%	96	1.05%	98	2.08%	100	2.04%	101	1.00%
Crew Plus	53	41	-22.64%	43	4.88%	43	0.00%	43	0.00%	41	-4.65%	41	0.00%
Youth U18	160	84	-47.50%	86	2.38%	91	5.81%	96	5.49%	80	-16.67%	82	2.50%
Intermediate 18-29	99	158	59.60%	157	-0.63%	160	1.91%	156	-2.50%	153	-1.92%	155	1.31%
Gym	78	70	-10.26%	69	-1.43%	69	0.00%	68	-1.45%	69	1.47%	69	0.00%
Social	367	356	-3.00%	349	-1.97%	350	0.29%	347	-0.86%	339	-2.31%	343	1.18%
Social Extra	100	96	-4.00%	96	0.00%	97	1.04%	97	0.00%	98	1.03%	100	2.04%
Junior Family	34	34	0.00%	33	-2.94%	33	0.00%	34	3.03%	34	0.00%	34	0.00%
Aquatic	145	145	0.00%	143	-1.38%	142	-0.70%	143	0.70%	143	0.00%	143	0.00%
TPI	2	2	0.00%	2	0.00%	2	0.00%	2	0.00%	2	0.00%	2	0.00%
TOTAL	1801	1698	-5.72%	1686	-0.71%	1695	0.53%	1695	0.00%	1688	-1.59%	1680	0.72%

GENERAL MANAGER'S REPORT MAY 2026

OH & S –Incidents reported

17.05.26 Incident with Sunday training when one child bit another child on the finger after some provocation. This is being followed up with both sets of parents. First Aid (minor) was administered.

Attenuator Proposal / Parks Victoria

Meeting with Parks Victoria established that they have not received funds from the State Government to embark on any of the major projects. They reaffirmed that Middle Brighton Pier is high on their request list. They also do not have the funds to repair the breakwater and are concentrating on repairs to the pier to maintain our access to our leased area. They were supportive of the idea to extend the breakwater, and this was done with Royal Melbourne at St Kilda. The asset was transferred to Parks Vic once completed.

Elstone Diving Services / Watertech - JM to report on current progress.

I had a further meeting on site with Jamie Evans (Parks Victoria) to establish a condition report for the new lease. Established that we do need to notify Parks of our intended attenuator works. Will establish correct wording prior to notifying.

Waterproof FOBS

There is a current operational concern with under 18 sailors wanting to access the changerooms. This is currently being facilitated with instructors granting access.

Decisions Required

- Proceeds of Auctions/Raffles & \$10/ticket for Oaks Day 2026 to be distributed to Sandringham Hospital.
- Purchase of 30 new chairs for Restaurant - \$10,000
- Purchase of 200 new banquet chairs for Bayview room - \$17,000

General

- New menu has been implemented for winter and has been received well.
- Planning well underway for Sail Melbourne 2026 and Opti Nationals Jan 2027.
- Visit for Arizona University student planned for June 4th 2026
- Minutes of SGM pending review.
- Collaboration with SYC is working well. They have offered a 10% discount on yard fees for our members if we would like to accept the offer.
- Initial Audit went well, final audit scheduled for 10-12 August 2026.

Philip Hall - General Manager



RBYC Financial Report – April 2026

Summary

Financial Summary - Next Steps

Analysis

- Overall revenue was DOWN against Budget (by 29%), and expenses were as budgeted. Operating Profit "EBITDA" was a loss of \$80,110 against a Budget of \$53,820.
- Overall Expenses were on par against Budget. Employment Expenses were on par against Budget.
- Employee entitlements provisions \$484K
- Inventory- 150yrs Celebration Wine is a slow mover with stock of \$28.3K as from July 2025 \$34K. Suggest to have a super special to move the stock.

Margin Actions

- Catering revenue against COGS is 39.23% which is inline with ATO standards of an average 37%.
- Catering wages against revenue of 85.43% is a significant variation to industry standards of an average 36%-40% for membership service (Yacht or Golf Club) from independent catering which is 32%.
- Catering Gross profit was negative \$45,136 for the month of April 2026.

Outlook

- EBITDA "Operating Profit" FY26 YTD is \$190,674
- Net Change in Cash flow negative \$386,986 of which a large component relates to Insurance.
- Cash on Hand \$582K in Business Saver, Cheque Account \$33K, Membership & Marina \$18K, Master-Plan \$10K and Yachting Foundation \$2.5K)
- Outstanding amount on Loan \$282K as of April 31st and cleared about Sept 2027 based on .
- Forecasted EBITDA (Operating Profit) is down from \$240K as we have been averaging a short fall on Marina & Hard-Stand + Membership shortfall of \$125K/month , therefore Treasurer is forecasting EBITDA of about negative \$40K.

Governance

- Aged Receivables greater than 90 days is \$38K which is tying up working capital.
- Three members are tying up \$24K which are repeat offenders including: Mr. Knezic, Mr. Graham, and Mr. Hortomaris.
- Interesting Note from Membership manager that "Needs to be sorted out with committee".*
- Relocate the Pen to an Outer one.*

Membership & Marina Analysis

- Membership** – From last month Crew, Crew+ DOWN 9% and Aquatic increased by 3%. Senior, Senior Family, & Senior Special are in decline as of June-25 by -7% and Crew&Crew-Plus down 9% as of June 2025.
 - Forecasting a shortfall in Membership based on a correction in the prepaid revenue by On-Tap, amortized over the remaining months of FY26. Net effect over 2 months could be \$60K*
- Marina** – no update from last GC meeting.
 - Forecasting a shortfall in Marina and Hardstand based on a correction in the prepaid revenue by On-Tap, amortized over the remaining months of FY26. Net effect over 2 months could be \$190K*

Month of April & YTD

Financial Summary - Profit & Loss Statement

Financial Metric	Apr FY26 Budget	Apr FY26 Actual	Variance	% Variance
Total Income	\$434,886	\$299,681	\$148,091	29%
Catering Cost of Sales	\$84,700	\$71,814	\$12,886	-15%
Gross Profit	\$ 434,886	\$ 299,681	\$ 135,205	32%
Total Expenses	\$ 381,067	\$379,791	\$1,275	100%
Operating Profit - EBITDA	\$53,820	\$ 80,110	\$133,930	150%
Other Income	\$300	\$761	\$354	
Other Expenses	\$57,850	\$49,386	\$8,464	15%
Net Profit	\$3,730	\$128,735	\$125,005	3,451%

Monthly EBITDA

YTD EBITDA

Apr 2025 **\$80,110** vs Budget: \$53,850

FY26 Year to Date **\$ 190,674** vs Budget: \$ 208,140

Key P&L Insights

Operating Profit “EBITDA” fell well below Budget, and overall expenses on Budget:

- Overall revenue below Budget by (29%)
- Hospitality revenue below budget by 19% whilst COGS was 15% less than Budget. Catering gross profit was negative \$45K Revenue less COGs + Wages, with no overhead's contribution.
- Catering revenue against COGS is 39.23%
- Catering wages (including Wage on-cost) against revenue is 85.43% as from last month of 63.12%. Note that Order of service changes should have hit the books in this month of April due reduces back of house staff.

Expense Variance Analysis

Overall expenses were slightly above budget which relates to the Water Technology engineering services. Other Expenses, down due to the decrease in interest rates.

Order of service changes may not look appropriate due to the number of Public holidays in April.

Income Analysis

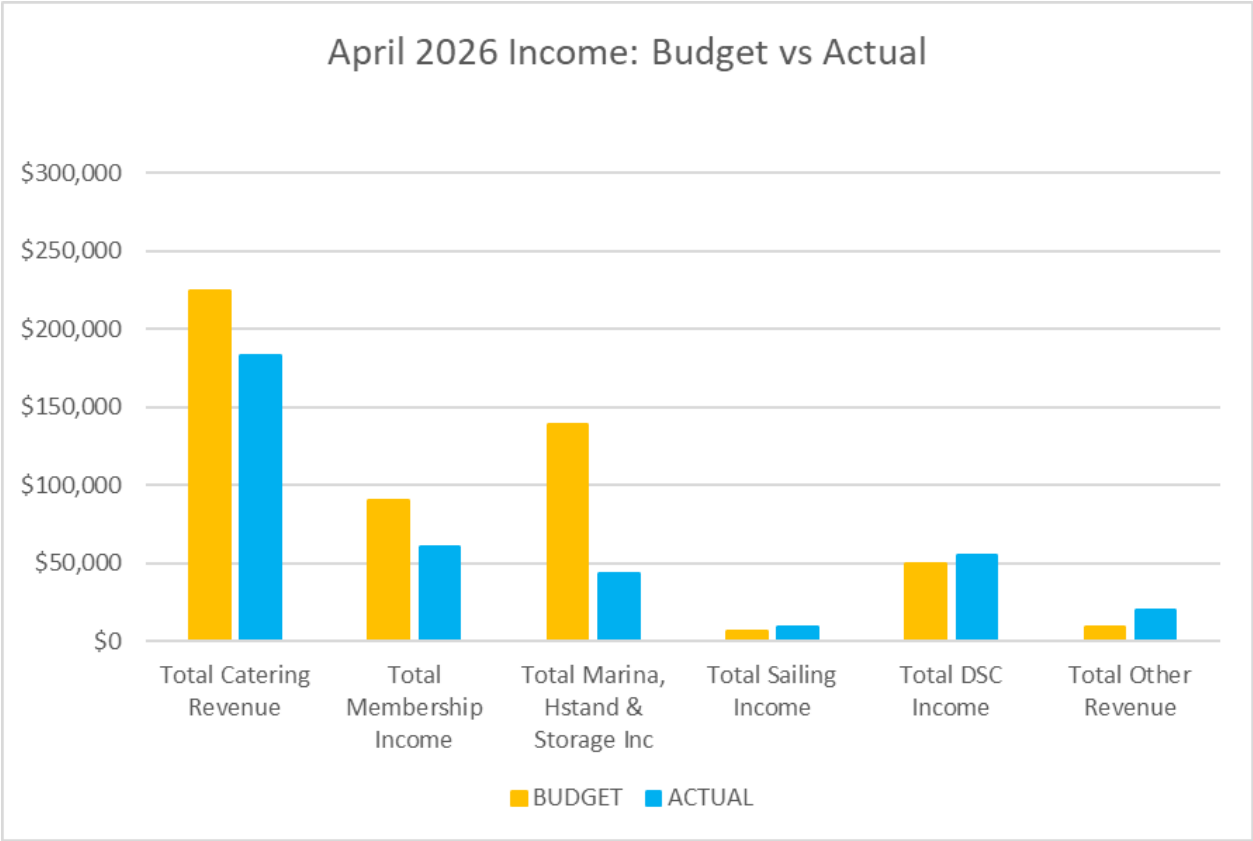
April Income (Budget vs Actual)

Total Catering Revenue	\$224,500 vs \$183,051 19%
Membership Income	\$90,430 vs \$60,839 27%
Marina & Storage	\$139,300 vs \$43,498 70%
Sailing Income	\$6,000 vs \$9,113 152%
DSC Income	\$49,875 vs \$55,358 110%
Other Revenue	\$300 vs \$761
Total Income	\$519,586 vs \$371,495 29%

Income Mix Analysis

Marine & Storage shortfall against Budget was a correction in the prepaid revenue by On-Tap, amortized over the remaining months of FY26. Prior the next GC meeting we will try understand the real effect for the remaining 2 months.

Overall Gross Profit down against budget which equates to **\$135,205 (27%)**.

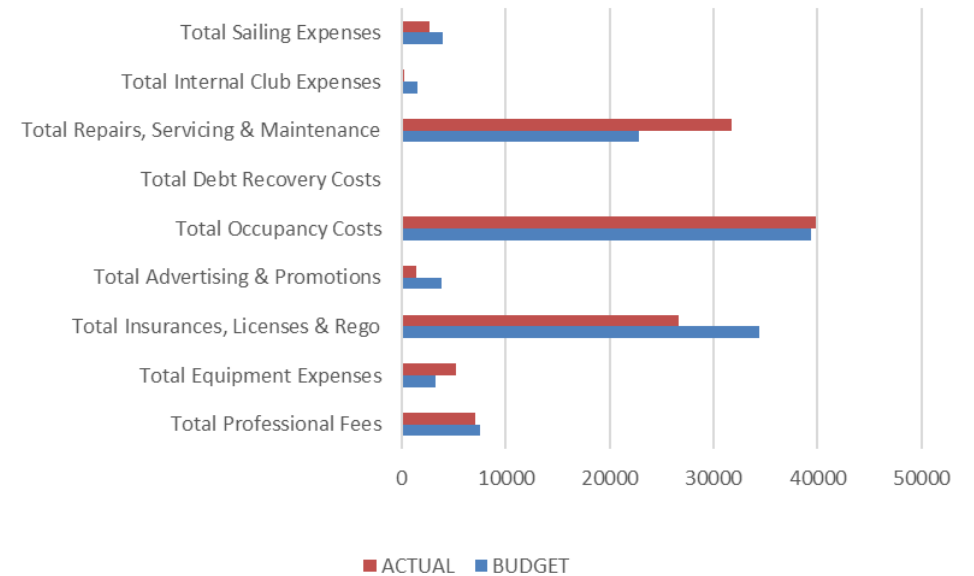


Expense Analysis

April Expenses (Budget vs Actual)

General Operating	\$31,215 vs \$26,077
Professional Fees	\$7,500 vs \$7,006
Equipment	\$3,190 vs \$5,151
Insurances, Licenses & Rego	\$34,376 vs \$26,605
Advertising & Promotions	\$3,800 vs \$1,424
Occupancy Costs	\$39,400 vs \$39,893
Debt Recovery	\$0 vs \$0
Repairs & Maintenance	\$22,800 vs \$31,734
Internal Club Expenses	\$22,800 vs \$31,734
Sailing Expenses	\$3,900 vs \$2,602
Employment Expenses	\$233,386 vs \$239,035
Total Expenses	\$381,067 vs \$379,791

April Expenses (excluding Salaries): Budget vs Actual



Pressure Points

- Overall expenses were \$2,551 down against Budget.
- Total Employment Expenses were up by 2% (1.2K), which is due to the Hospitality wages 85.43% and expect a little above target due to the Easter weekend.

High Priority

Address short term “weeks”

FY27 Budget by the end of May and will be based on FY26/2 Budget and 6-month Actuals template.

Changes in Charter of Service should result in an improved Hospitality Profit across Q4.

Detail analysis of the drop in amortized revenue for Membership and Marina + Hardstand.

Medium Priority

Address at End of season

Finance Systems and processes

- Streamline systems and processes with the objective of improving efficiencies and better decision making through reporting.
- We need a part-time Financial Controller to undertake governance

Maintenance Program

- The RBYC member Keith Franklin is kindly donating his expertise as both a building surveyor and capital works manager to define a 5 year Proactive maintenance budget/program.

Low Priority

Initiate a long-term project

Bayside council as the managing authority for the Club house site lease 1961-2036.

- The term of a new lease will require a major capital investment (Master Plan).
- Any capable to borrow money against the current lease will have a maximum term that coincides with the end of the lease.
- initiate discussions / negotiations with the Bayside council about the Master Plan.

20/05/2026

Royal Brighton Yacht Club
253 Esplanade
Middle Brighton VIC 3186

Dear Board Members,

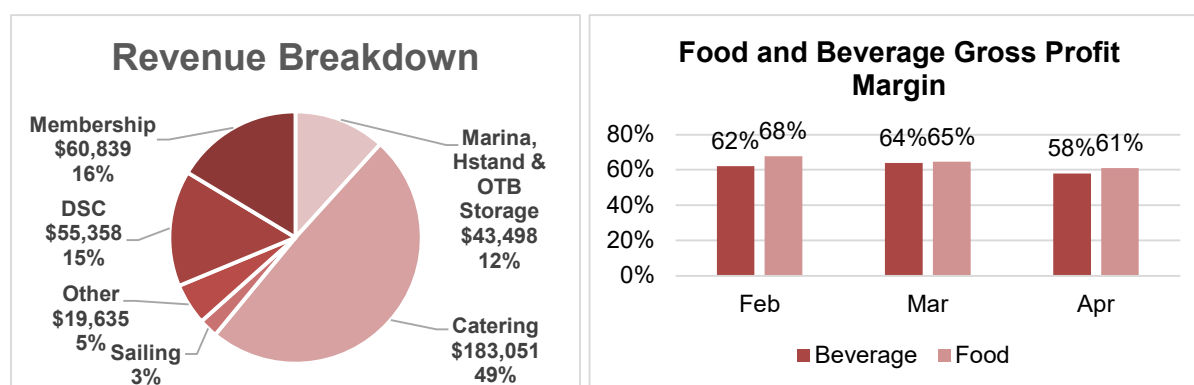
Royal Brighton Yacht Club Financial Results – April 2026

Below is a summary of the club's financial performance for April 2026, including key commentary and comparisons of the same period last year.

Financial Results – April 2026

The club generated a total of \$371k in revenue in April, with a gross profit of \$265k.

Please refer to the below chart for the total revenue breakdown and food & beverage margin.



Revenue Breakdown

	Actual (\$)	Budgeted (\$)	Variance (\$)
Catering	183,051	224,500	-41,448
Membership	60,839	92,930	-32,091
Marina, Hstand, OTB Storage	43,498	139,300	-95,802
Sailing	9,113	6,000	3,113
DSC	55,357	48,875	6,482
Other	19,634	8,481	11,153
Total	371,495	520,086	-148,591

The Club is currently operating below target, primarily due to underperformance in Marina, Membership, and Catering income streams, despite strong results from holiday programs. Consistent with the previous month, revenue performance also reflects the ongoing correction of deferred income, which is being progressively accounted for on a pro-rata basis through to the end of the financial year.

On Tap Hospitality

When reviewing the profit and loss statement for the period, please take note of the following abnormal items:

- **4-4125 – School Holiday Program:** \$51k in revenue.
- **4-5150 – Grants & Sponsorship Income** - \$5.6k related to “Delivered the Bliss” event
- **6-4025 – Rental Expense:** \$600 of rental increase for the month and \$600 of back pay of February’s rent
- **6-6020 – R,M&S Marina:** \$10k of monthly fees from Water Technology.
- **6-6040 – R,M&S Rescue Boats – Rhibs** - \$10k of repairs & maintenance related to prior periods.

Please see below for the comparison:

	Actual (\$)	Budgeted (\$)	Variance (\$)
Revenue	371,495	520,086	-148,591
Cost of Sales	71,814	84,700	12,886
Gross Profit	265,353	435,386	-170,003
Expenses	380,368	381,066	698
Operating Profit	-80,178	54,319	-134,498

Please also note the upcoming statutory liabilities listed below:

	Amount (\$)	Due Date
March BAS	132,541	26/05/2026
April Superannuation	23,247.46	28/07/2026

The club’s balance sheet reflects the latest financial position as of the end of April 2026. I can confirm that all statutory payments and lodgements have been made on time to date.

As always, I encourage queries and discussions regarding these financial accounts.

Yours sincerely,

Ha Le
General Manager- On Tap Hospitality

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Profit and loss report

Accrual mode

01 Feb 2026 - 30 Apr 2026

	Feb-26	Mar-26	Apr-26	Total
4-0000 Income				
4-1000 Catering Revenue				
4-1005 Restaurant Beverage Revenue	93,284.10	92,692.39	51,643.66	237,620.15
4-1010 Restaurant Food Revenue	109,546.66	110,359.45	52,577.38	272,483.49
4-1015 Members Beverage Revenue	31,452.25	30,712.05	24,776.29	86,940.59
4-1020 Members Food Revenue	16,965.92	14,310.94	10,375.05	41,651.91
4-1021 Members F&B Discounts - Revenue	6,178.34	6,543.49	4,906.75	17,628.58
4-1050 Club Function Revenue	0.00	0.00	0.00	0.00
4-1051 Club Function Food	0.00	0.00	0.00	0.00
4-1052 Club Function Beverage	0.00	0.00	0.00	0.00
4-1053 Function Food	61,235.98	43,853.34	25,996.79	131,086.11
4-1054 Function Beverage	28,161.18	11,074.51	11,675.38	50,911.07
4-1055 Private Function Revenue	136.36	0.00	0.00	136.36
4-1056 Merc Sales	0.00	0.00	0.00	0.00
4-1060 Room Hire	6,431.86	7,000.03	1,100.01	14,531.90
Total Catering Revenue	353,392.65	316,546.20	183,051.31	852,990.16
4-2000 Membership Income				
4-2105 Member's Annual Subscription	97,501.72	55,309.16	52,131.34	204,942.22
4-2106 Casual Visit Income	0.00	0.00	0.00	0.00
4-2110 Association Fees	6,400.00	6,398.57	6,398.57	19,197.14
4-2111 Cruising Group - Newsletter Subs	0.00	0.00	0.00	0.00
4-2115 Instalment Surcharge	2,422.81	2,392.93	2,309.40	7,125.14
4-2116 F&B Levy Reclaim	0.00	0.00	0.00	0.00
Total Membership Income	106,324.53	64,100.66	60,839.31	231,264.50
4-2500 Marina, Hstand & OTB Storage Inc				
4-2510 Hardstand Annual Rental Income	10,409.78	1,822.73	1,193.24	13,425.75
4-2520 Marina Annual Rental Income	127,229.11	29,419.92	20,456.31	177,105.34
4-2530 Marina Long-term Rental Income	5,628.00	5,628.00	5,628.00	16,884.00
4-2540 Marina & Hstand Casual Rental	7,456.33	10,922.87	9,965.91	28,345.11
4-2545 DSC Storage	2,775.18	1,748.47	1,626.86	6,150.51
4-2550 Maintenance Fee Income	17,185.00	5,655.99	4,627.88	27,468.87
4-2560 Pen Owner Credits	0.00	0.00	0.00	0.00
Total Marina, Hstand & OTB Storage Inc	170,683.40	55,197.98	43,498.20	269,379.58
4-3000 Sailing Income				
4-3105 Sailing Safety Fees	4,000.00	3,723.01	3,723.01	11,446.02
4-3106 Sailing Pass Fees	0.00	0.00	0.00	0.00
4-3110 School Sailing Fees	0.00	0.00	0.00	0.00
4-3111 Schools Learn to Sail Fees	0.00	0.00	0.00	0.00
4-3115 Coaching Fees	0.00	0.00	0.00	0.00

	Feb-26	Mar-26	Apr-26	Total
4-3120 Regattas Income	3,018.69	11,636.27	5,390.45	20,045.41
4-3121 Volunteer Training Revenue	0.00	0.00	0.00	0.00
4-3125 Race Entry Income	0.00	0.00	0.00	0.00
4-3130 Boat Hire Income	400.00	0.00	0.00	400.00
Total Sailing Income	7,418.69	15,359.28	9,113.46	31,891.43
4-4000 DSC Income				
4-4100 DSC Canteen	0.00	0.00	0.00	0.00
4-4105 DSC Fundraising	0.00	0.00	0.00	0.00
4-4110 DSC Programme & Training Fees	0.00	0.00	0.00	0.00
4-4111 DSC Maintenance Income	0.00	0.00	0.00	0.00
4-4112 Quests Program Fees	0.00	0.00	0.00	0.00
4-4113 Pacers Program Fees	0.00	0.00	0.00	0.00
4-4114 OziOptis Program Fees	0.00	0.00	0.00	0.00
4-4115 Tackers Enrolment Fees	0.00	0.00	0.00	0.00
4-4116 Out There Enrolment Fees	0.00	0.00	0.00	0.00
4-4117 Adult Enrolment Fees	0.00	0.00	0.00	0.00
4-4118 Discover Sailing Experience	0.00	0.00	0.00	0.00
4-4119 Powerboat Courses Fees	0.00	0.00	0.00	0.00
4-4120 DSC Storage	0.00	0.00	0.00	0.00
4-4121 DSC After School Sailing	0.00	0.00	0.00	0.00
4-4125 School Holiday Program	0.00	272.73	50,945.54	51,218.27
4-4130 Term 1 Training	11,592.95	6,827.27	272.73	18,692.95
4-4131 Term 3 Training	0.00	0.00	0.00	0.00
4-4132 DSC Term 4 Training	0.00	0.00	0.00	0.00
4-4135 Term 4 Training	(200.00)	0.00	881.82	681.82
4-4136 DSC Autumn Training	0.00	0.00	0.00	0.00
4-4137 DSC Annual Term Training	0.00	0.00	331.82	331.82
4-4140 Adult Learn to Sail	1,253.09	663.64	2,816.91	4,733.64
4-4145 Keel Boat Learn to Sail	0.00	2,356.18	0.00	2,356.18
4-4150 Power Boat Handling	0.00	0.00	0.00	0.00
4-4155 Safety Boat Handling	0.00	0.00	0.00	0.00
4-4160 School Training Fees	854.54	159.09	109.09	1,122.72
4-4165 Private Coaching Fees	131.82	468.18	0.00	600.00
Total DSC Income	13,632.40	10,747.09	55,357.91	79,737.40
4-5000 Other Revenue				
4-5105 Clothing & Merchandise Sales	1,754.73	3,733.59	2,565.42	8,053.74
4-5110 Sub-tenant Rental Income	1,979.48	1,979.48	1,979.48	5,938.44
4-5120 Sub-tenant Rental Income	2,477.61	3,007.33	2,508.77	7,993.71
4-5130 Boat Hire Income	0.00	0.00	0.00	0.00
4-5140 Gifts & Donations Received	0.00	38.00	(270.00)	(232.00)
4-5150 Grants & Sponsorship Income	0.00	0.00	5,600.00	5,600.00
4-5155 Credit Card Surcharge	1,033.61	2,598.46	4,078.87	7,710.94
4-5160 Keys Income	2,329.91	1,440.14	956.50	4,726.55
4-5161 Lockers Income	108.35	108.35	108.35	325.05
4-5165 Ice Income	150.02	127.30	54.54	331.86
4-5170 Sundry Income	123.23	(220.91)	7.55	(90.13)
4-5171 Rent Concessions	0.00	0.00	0.00	0.00
4-5175 Jobkeeper Wage Subsidy	0.00	0.00	0.00	0.00
4-5176 Cash Flow Boost	0.00	0.00	0.00	0.00

	Feb-26	Mar-26	Apr-26	Total
4-5180 Interest Received	0.00	0.00	0.00	0.00
4-5190 150th Celebrations Income	546.36	1,450.91	2,045.46	4,042.73
Total Other Revenue	10,503.30	14,262.65	19,634.94	44,400.89
Total Income	661,954.97	476,213.86	371,495.13	1,509,663.96
5-0000 Catering Cost Of Sales				
5-0005 Cost Of Sales				
5-1000 Costs of Sales- Beverage	57,956.54	48,558.18	37,095.77	143,610.49
5-2000 Costs of Sales- Food	60,620.11	59,783.57	34,718.36	155,122.04
5-3000 Costs of Sales- Clothing & Merch	0.00	0.00	0.00	0.00
5-5000 Direct Staff Costs	0.00	0.00	0.00	0.00
Total Cost Of Sales	118,576.65	108,341.75	71,814.13	298,732.53
Total Catering Cost Of Sales	118,576.65	108,341.75	71,814.13	298,732.53
Gross Profit	543,378.32	367,872.11	299,681.00	1,210,931.43
6-0000 Expenses				
6-1000 General Operating Expenses				
6-1001 Gain(Loss) on Asset	0.00	0.00	0.00	0.00
6-1005 Bank Charges	606.85	377.36	376.16	1,360.37
6-1010 Merchant Fees	3,387.52	3,250.03	2,258.84	8,896.39
6-1011 Commission Paid	81.05	91.10	179.65	351.80
6-1014 Till Discounts	0.00	0.00	0.00	0.00
6-1015 Cash Discrepancies	(0.06)	1.69	0.28	1.91
6-1016 Walk Outs	285.82	0.00	0.00	285.82
6-1020 Computer Maintenance	0.00	0.00	0.00	0.00
6-1025 Software & Support	257.11	5,800.86	1,496.88	7,554.85
6-1030 Printing	0.00	2,860.70	460.09	3,320.79
6-1031 Postage	104.54	222.81	18.33	345.68
6-1032 Stationery	121.73	332.88	526.85	981.46
6-1035 Telephone & Internet	1,389.58	1,295.22	1,237.28	3,922.08
6-1040 Office & Admin Expenses	6.36	436.37	267.27	710.00
6-1041 Linen	0.00	0.00	0.00	0.00
6-1042 Ice	0.00	0.00	347.50	347.50
6-1043 Restaurant Consumables	832.12	0.00	494.41	1,326.53
6-1044 Kitchen Consumables	16.45	625.35	75.40	717.20
6-1045 Subscriptions - Papers	0.00	0.00	0.00	0.00
6-1046 Subscription - IT	7,386.24	7,208.65	5,655.94	20,250.83
6-1047 Tea Towels	1,957.00	2,239.17	2,075.05	6,271.22
6-1048 Other Consumables	0.00	0.00	18.16	18.16
6-1049 ASIC Fee	0.00	0.00	0.00	0.00
6-1050 Motor Vehicle Expenses	0.00	0.00	0.00	0.00
6-1051 Keys Expense	0.00	0.00	0.00	0.00
6-1055 Staff Amenities	0.00	0.00	0.00	0.00
6-1056 Staff Discounts	929.72	855.39	611.07	2,396.18
6-1060 Clothing & Merchandise Costs	1,654.19	3,909.80	2,810.45	8,374.44
6-1065 Entertainment Expenses	2,100.00	2,100.00	600.00	4,800.00
6-1070 Decorations	0.00	0.00	46.82	46.82
6-1075 General Expenses	0.00	0.00	0.00	0.00
6-1080 Member Expenses	562.13	0.00	231.82	793.95
6-1081 Members F&B Discounts	6,178.34	6,543.49	4,906.75	17,628.58
6-1085 General Function Expenses	0.00	0.00	0.00	0.00

	Feb-26	Mar-26	Apr-26	Total
6-1090 150th Celebrations Expenses	1,181.82	509.09	1,381.82	3,072.73
Total General Operating Expenses	29,038.51	38,659.96	26,076.82	93,775.29
6-1200 Professional Fees				
6-1210 Accounting & Audit Fees	9,456.48	8,283.10	7,006.48	24,746.06
6-1220 Legal Fees	0.00	0.00	0.00	0.00
6-1230 Consulting Fees	0.00	0.00	0.00	0.00
Total Professional Fees	9,456.48	8,283.10	7,006.48	24,746.06
6-1400 Equipment Expenses				
6-1401 Equipment Expenses	1,252.23	1,170.98	734.35	3,157.56
6-1405 Replacement - Glassware etc	0.00	0.00	0.00	0.00
6-1410 Equipment Hire	1,697.62	217.62	217.62	2,132.86
6-1420 Tools & Equip - Consumables	0.00	0.00	0.00	0.00
6-1421 Kitchen - Consumables	0.00	0.00	0.00	0.00
6-1440 Fuel & Oil	2,851.30	0.00	4,142.19	6,993.49
6-1441 Freight & Courier	31.54	26.91	56.82	115.27
Total Equipment Expenses	5,832.69	1,415.51	5,150.98	12,399.18
6-1600 Insurances, Licenses & Rego				
6-1610 Australian Sailing Association Fees	5,136.36	5,136.36	5,136.36	15,409.08
6-1620 Insurances	20,434.53	20,434.53	20,434.55	61,303.61
6-1630 License Fees	375.13	375.13	1,034.24	1,784.50
6-1631 Licence Fees - Regos	0.00	0.00	0.00	0.00
Total Insurances, Licenses & Rego	25,946.02	25,946.02	26,605.15	78,497.19
6-2000 Advertising & Promotions				
6-2005 Promotions	474.71	55.00	220.00	749.71
6-2006 Design	0.00	0.00	0.00	0.00
6-2010 Advertising & Marketing	3,530.49	2,950.00	683.28	7,163.77
6-2014 Gifts	59.09	144.51	148.31	351.91
6-2015 Sponsorships & Donations	0.00	0.00	300.00	300.00
6-2016 Digital Expenses	0.00	0.00	0.00	0.00
6-2020 Vouchers Expense	25.46	181.82	72.73	280.01
Total Advertising & Promotions	4,089.75	3,331.33	1,424.32	8,845.40
6-4000 Occupancy Costs				
6-4010 Electricity	6,333.59	7,987.38	5,624.44	19,945.41
6-4020 Gas	2,182.68	5,522.70	3,493.17	11,198.55
6-4025 Rental Expense	6,926.31	10,479.94	8,191.99	25,598.24
6-4030 Council Rates	0.00	0.00	0.00	0.00
6-4035 Land Tax	0.00	0.00	0.00	0.00
6-4040 Cleaning	9,723.08	10,411.76	10,986.51	31,121.35
6-4041 Cleaning Products	3,738.73	3,422.99	6,459.80	13,621.52
6-4045 Security	707.95	0.00	778.75	1,486.70
6-4050 Water Rates	473.48	1,052.55	621.02	2,147.05
6-4055 Pest Control	0.00	0.00	262.21	262.21
6-4060 Waste Removal	3,906.62	4,549.87	3,474.83	11,931.32
6-4070 Gardening Expenses	489.00	0.00	0.00	489.00
Total Occupancy Costs	34,481.44	43,427.19	39,892.72	117,801.35
6-5000 Debt Recovery Costs				
6-5005 Doubtful Debts	0.00	0.00	0.00	0.00
6-5010 Bad Debts - Written Off	83.52	181.15	0.00	264.67
6-5015 Debt Collection Costs	150.51	0.00	0.00	150.51

	Feb-26	Mar-26	Apr-26	Total
Total Debt Recovery Costs	234.03	181.15	0.00	415.18
6-6000 Repairs, Servicing & Maintenance				
6-6005 R,M&S Clubhouse	19,130.12	8,848.47	8,700.69	36,679.28
6-6010 R,M&S Sailing	0.00	0.00	0.00	0.00
6-6020 R,M&S Marina	2,132.37	19,897.38	11,946.64	33,976.39
6-6030 R,M&S Keel Boats	966.71	0.00	0.00	966.71
6-6031 R,M&S Quests	320.00	715.09	792.91	1,828.00
6-6032 R,M&S Pacers	0.00	0.00	0.00	0.00
6-6033 R,M&S OziOptis	0.00	0.00	0.00	0.00
6-6035 R,M&S Racing Optis	0.00	0.00	0.00	0.00
6-6040 R,M&S Rescue Boats - Rhibs	1,235.73	0.00	10,182.54	11,418.27
6-6041 R,M&S Rescue Boats - Harry T	0.00	0.00	0.00	0.00
6-6042 R,M&S Rescue Boats - Redeemer	0.00	0.00	0.00	0.00
6-6050 R,M&S Other Plant & Equipment	222.59	0.00	111.00	333.59
6-6060 R,M&S 29ers	0.00	0.00	0.00	0.00
Total Repairs, Servicing & Maintenance	24,007.52	29,460.94	31,733.78	85,202.24
6-7000 Internal Club Expenses				
6-7005 Committee Expenses	316.37	0.00	263.64	580.01
6-7010 General Manager Expense	0.00	0.00	0.00	0.00
6-7020 Internal Functions Expenses	0.00	0.00	0.00	0.00
Total Internal Club Expenses	316.37	0.00	263.64	580.01
6-7050 Marina Expenses				
6-7055 Pen Owner Credits	0.00	0.00	0.00	0.00
Total Marina Expenses	0.00	0.00	0.00	0.00
6-8000 Sailing Expenses				
6-8005 Race Entry Expenses	0.00	0.00	68.18	68.18
6-8015 Volunteer Expenses	1,622.95	6,226.99	856.47	8,706.41
6-8020 Top Yacht Entry Fees	0.00	0.00	0.00	0.00
6-8021 Discovery Sailing Fees AS	0.00	0.00	0.00	0.00
6-8025 Training Expenses	0.00	0.00	0.00	0.00
6-8030 Trophies & Prizes	0.00	572.80	560.00	1,132.80
6-8035 Honour Boards	0.00	0.00	0.00	0.00
6-8040 Sailing Expenses	0.00	0.00	0.00	0.00
6-8050 DSC Expenses	57.26	0.00	30.00	87.26
6-8051 DSC Canteen Expense	0.00	0.00	0.00	0.00
6-8060 Regatta Expenses	0.00	270.81	1,080.00	1,350.81
6-8070 Trailer Expenses	0.00	0.00	62.72	62.72
6-8080 First Aid Equipment	250.00	250.00	13.00	513.00
6-8085 First Aid Training	0.00	0.00	0.00	0.00
Total Sailing Expenses	1,930.21	7,320.60	2,670.37	11,921.18
6-9000 Employment Expenses				
6-9005 Wages- Management	13,450.88	17,476.59	13,451.00	44,378.47
6-9006 Wages - Bonus	0.00	0.00	0.00	0.00
6-9010 Wages - Administration	12,940.17	12,490.07	13,922.36	39,352.60
6-9015 Wages - Restaurant	9,596.54	12,385.09	11,980.93	33,962.56
6-9016 Wages - Restaurant Casual	49,848.13	54,098.53	36,365.04	140,311.70
6-9017 Wages - Clubhouse	5,538.12	5,801.84	5,801.84	17,141.80
6-9018 Wages - Kitchen	29,809.49	31,608.86	32,130.12	93,548.47
6-9019 Wages - Kitchen Casual	27,587.83	29,714.65	16,982.52	74,285.00

	Feb-26	Mar-26	Apr-26	Total
6-9020 Wages - Sailing	11,765.93	11,812.45	12,269.18	35,847.56
6-9021 Wages - Sailing Casual	11,804.58	18,797.66	12,795.01	43,397.25
6-9022 Wages - Marina	9,230.80	10,338.60	10,153.88	29,723.28
6-9023 Wages - Members	0.00	0.00	0.00	0.00
6-9024 Wages - Members Casual	7,799.56	8,303.85	7,062.67	23,166.08
6-9025 Wages - Function	9,230.80	10,153.88	9,692.34	29,077.02
6-9026 Wages - Function Casual	15,304.34	9,677.29	7,574.89	32,556.52
6-9027 Wages - Kitchen Chef Casual	10,165.05	6,647.83	4,203.68	21,016.56
6-9030 External Wages- Contractors	0.00	0.00	0.00	0.00
6-9040 Jobkeeper Top Up	0.00	0.00	0.00	0.00
6-9050 Staff Leave Expense	8,070.53	19,614.92	11,504.00	39,189.45
6-9051 Provision for Annual Leave	1,351.20	781.00	1,056.00	3,188.20
6-9055 Superannuation	25,562.00	31,683.34	21,355.14	78,600.48
6-9060 Payroll Tax Expense	7,971.99	10,854.05	5,881.88	24,707.92
6-9065 Workcover Expense	2,465.51	3,055.78	2,030.01	7,551.30
6-9068 Direct Staff Costs	0.00	0.00	0.00	0.00
6-9070 Recruitment Expenses	0.00	0.00	1,675.88	1,675.88
6-9075 Staff Training Expenses	0.00	0.00	1,037.69	1,037.69
6-9080 Travel Expenses	0.00	0.00	0.00	0.00
6-9085 Staff Uniforms - Restaurant & Functions	26.45	349.82	0.00	376.27
6-9086 Staff Uniforms - Sailing	50.00	131.82	109.09	290.91
6-9087 Staff Uniforms - Administration	0.00	0.00	0.00	0.00
6-9090 Other Employer Expenses	0.00	0.00	0.00	0.00
Total Employment Expenses	269,569.90	305,777.92	239,035.15	814,382.97
Total Expenses	404,902.92	463,803.72	379,859.41	1,248,566.05
Operating Profit	138,475.40	(95,931.61)	(80,178.41)	(37,634.62)
8-0000 Other Income				
8-0500 Interest Income	3,132.96	653.96	761.42	4,548.34
Total Other Income	3,132.96	653.96	761.42	4,548.34
9-0000 Other Expenses				
9-0200 Depreciation	37,758.78	41,838.46	40,553.75	120,150.99
9-0400 Amortisation	4,017.05	4,017.05	4,017.05	12,051.15
9-0500 Loss/Gain on Asset Disposal	0.00	0.00	0.00	0.00
9-0600 Interest Expense	3,271.39	3,427.98	3,220.24	9,919.61
9-0601 Lease Interest Expense	1,618.49	1,606.98	1,595.43	4,820.90
Total Other Expenses	46,665.71	50,890.47	49,386.47	146,942.65
Net Profit	94,942.65	(146,168.12)	(128,803.46)	(180,028.93)

Royal Brighton Yacht Club
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Balance sheet report

Accrual mode

Feb 2026 - Apr 2026

	Feb-26	Mar-26	Apr-26
1-0000 Assets			
1-1000 Trading Bank Accounts			
1-1010 BOM- Business Chq Acc**157544	101,595.25	21,962.68	33,046.03
1-1015 BOM- MbrShp Marina Acc**098419	42,159.88	(2,363.63)	18,494.41
1-1025 BOM- Yachting Foundation x141	2,483.29	2,499.69	2,499.69
1-1031 BOM-Business Access Saver x391	893.18	1,001,534.85	582,296.27
1-1032 BOM - Term Deposit x012	1,000,000.00	(4.11)	(4.11)
1-1034 BOM - MASTER PLAN A/C	0.00	10,000.00	10,000.00
Total Trading Bank Accounts	1,147,131.60	1,033,629.48	646,332.29
1-1100 Floats			
1-1105 Cash on Hand	1,500.00	1,500.00	1,500.00
1-1110 Till Floats	2,100.00	2,100.00	2,100.00
1-1125 Petty Cash	775.54	306.37	558.45
Total Floats	4,375.54	3,906.37	4,158.45
1-1200 Clearing Accounts			
1-1210 Cash Clearing	(10,199.20)	(9,996.21)	(3,306.77)
1-1220 Account Clearing	0.00	0.00	597.40
1-1250 Eftpos Clearing	24,777.09	2,291.44	2,796.04
Total Clearing Accounts	14,577.89	(7,704.77)	86.67
1-1300 Debtors			
1-1310 Trade Debtors	21,617.44	12,919.37	11,153.37
1-1320 Accrued Income	20,455.89	0.00	0.00
1-1330 Other Debtors	134,398.89	113,464.36	88,461.10
1-1340 Provision for Doubtful Debts	(19,237.23)	(19,237.23)	(19,237.23)
Total Debtors	157,234.99	107,146.50	80,377.24
1-1350 Receivables			
1-1355 Members Control Account	(317.11)	4,276.29	1,850.62
1-1370 Cruising Group Account	53,012.05	53,012.05	53,012.05
1-1375 Cruising Group Clearing Acc	(53,012.05)	(53,012.05)	(53,012.05)
1-1380 Icebergers Clearing Account	(5,366.20)	(5,566.20)	(6,311.66)
1-1390 Icebergers Group Account	5,366.20	5,366.20	5,366.20
Total Receivables	(317.11)	4,076.29	905.16
1-1400 Prepayments			
1-1410 Prepayments - General	57,309.35	44,624.50	32,547.94
1-1420 Prepaid Insurance	40,869.07	20,434.54	242,107.24
1-1425 Prepaid Workcover	29,784.23	29,784.23	29,784.23
1-1430 Prepaid Interest	3,201.57	1,600.80	0.00
Total Prepayments	131,164.22	96,444.07	304,439.41
1-1600 Stock			

	Feb-26	Mar-26	Apr-26
1-1610 Inventory- Beverage	50,627.66	57,239.34	18,027.52
1-1611 Inventory-Beverage non-alcohol	17,954.23	20,426.16	17,118.25
1-1612 Inventory- 150yrs Celebration Wine	30,272.73	29,763.64	63,145.46
1-1630 Inventory- Food	11,910.01	12,299.88	10,851.54
1-1650 Inventory- Clothing & Merch	21,716.38	23,439.78	23,771.83
Total Stock	132,481.01	143,168.80	132,914.60
1-1710 Property			
1-1711 Forecourt Improvement	1,158,266.32	1,158,266.32	1,158,266.32
1-1712 Accum Dep Forecourt Improvement	(17,532.66)	(17,532.66)	(17,532.66)
1-1713 Club House Leasehold at Cost	9,249,639.22	9,249,639.22	9,249,639.22
1-1714 Amortisation Club House Imp	(6,430,722.36)	(6,461,059.77)	(6,490,397.08)
1-1715 Yard Leasehold Imp at Cost	39,830.75	39,830.75	39,830.75
1-1716 Amortisation Leasehold Yard	(39,145.32)	(39,150.46)	(39,155.43)
1-1717 ROU Assets - Parks Victoria	213,298.92	213,298.92	213,298.92
1-1718 Amortisation Parks Victoria	(213,298.92)	(213,298.92)	(213,298.92)
1-1719 ROU Assets - Bayside City Council	795,377.15	795,377.15	795,377.15
1-1720 Amortisation Bayside City Council	(321,364.52)	(325,381.57)	(329,398.62)
Total Property	4,434,348.58	4,399,988.98	4,366,629.65
1-1721 Marina & Hardstand			
1-1723 Marina Leasehold Imp at Cost	7,938,844.32	7,938,844.32	7,938,844.32
1-1724 Amortisation Leasehold Marina	(7,936,758.94)	(7,936,830.44)	(7,936,899.62)
1-1725 Hardstand Leasehold at Cost	764,292.96	764,292.96	764,292.96
1-1726 Amortisation Hardstand Imp	(760,391.66)	(760,529.07)	(760,662.05)
Total Marina & Hardstand	5,986.68	5,777.77	5,575.61
1-1740 Plant & Equipment			
1-1742 Furniture, Plant & Equipment	1,128,383.01	1,128,383.01	1,140,983.01
1-1744 Accum Depreciation Plant etc	(1,011,615.82)	(1,014,290.42)	(1,016,855.34)
1-1750 Marina & HStand Equip at Cost	503,295.41	504,032.65	507,947.89
1-1755 Marina & HStand Equip Acc Depn	(410,122.77)	(411,295.59)	(412,468.11)
Total Plant & Equipment	209,939.83	206,829.65	219,607.45
1-1800 Boats			
1-1810 Rescue & Work Boats at Cost	1,059,745.27	1,059,745.27	1,059,745.27
1-1815 Accum Depreciation Rescue Boat	(693,326.55)	(699,957.69)	(706,430.81)
1-1825 DSC Sailing Boats at Cost	155,307.13	155,307.13	162,799.63
1-1830 Accum Depreciation OTB Boats	(139,338.75)	(140,147.19)	(140,945.94)
Total Boats	382,387.10	374,947.52	375,168.15
1-1900 Intangible Assets			
1-1910 Designs at Cost	16,057.23	16,057.23	16,057.23
1-1915 Work In Progress	83,507.60	83,507.60	83,507.60
1-1920 Amortisation Designs	(16,057.23)	(16,057.23)	(16,057.23)
Total Intangible Assets	83,507.60	83,507.60	83,507.60
Total Assets	6,702,817.93	6,451,718.26	6,219,702.28
2-0000 Liabilities			
2-1000 Trade Creditors			
2-1100 Trade Creditors	121,417.49	158,876.17	82,143.65
Total Trade Creditors	121,417.49	158,876.17	82,143.65
2-2000 Accruals			
2-2005 Deposits Received in Advance	11,020.00	2,500.00	5,000.00
2-2110 Accruals- General	73,535.66	38,053.60	55,394.44

	Feb-26	Mar-26	Apr-26
2-2130 Accrual- Workcover	19,093.77	22,149.55	24,179.56
2-2140 Accrual- Payroll Tax	7,971.99	10,854.05	5,881.88
Total Accruals	111,621.42	73,557.20	90,455.88
2-3000 GST and Statutory Liabilities			
2-3110 GST Collected	227,098.16	134,664.85	165,747.47
2-3120 GST Paid	(89,495.20)	(47,463.14)	(86,060.56)
2-3130 PAYG Withholding Payable	75,142.00	45,339.00	75,412.00
2-3150 Superannuation Payable	27,060.77	33,661.65	23,247.86
Total GST and Statutory Liabilities	239,805.73	166,202.36	178,346.77
2-4000 Employee Provisions			
2-4010 Annual Leave Payable	170,741.41	174,741.00	180,050.12
2-4015 Leave Loading Payable	19,296.04	19,671.45	20,277.92
2-4016 Accrued Days Off Payable	49,255.91	58,804.83	60,722.24
2-4020 Long Service Leave - Current	107,506.00	110,371.00	110,906.00
2-4021 Long Service Leave Non-current	70,384.00	73,210.00	76,346.00
2-4022 On-Cost for A/L & L>Loading	33,924.36	34,705.36	35,761.36
Total Employee Provisions	451,107.72	471,503.64	484,063.64
2-5000 Bonds & Other Liabilities			
2-5010 29er's Bond Account	1,000.00	1,000.00	1,000.00
2-5020 RBYC Auxiliary	33,257.58	33,257.58	33,257.58
2-5030 Aust. Sports Foundation C.Acc	9,794.76	9,794.76	9,794.76
Total Bonds & Other Liabilities	44,052.34	44,052.34	44,052.34
2-6000 Deferred Income- Members			
2-6010 Subscription Income Deferred	151,134.15	126,603.39	104,262.69
2-6060 Other Income in Advance	101,406.38	87,739.77	37,742.27
Total Deferred Income- Members	252,540.53	214,343.16	142,004.96
2-7000 Deferred Income- Marina			
2-7010 Marina 1 Year Licence	3,235.11	18,502.84	40,913.04
2-7015 Marina 5 Year Licence	287,020.45	281,392.45	275,764.45
2-7030 Hardstand - Rental	299.51	1,028.25	2,386.48
2-7050 DSC Maintenance Income	8,541.56	8,501.70	9,255.76
Total Deferred Income- Marina	299,096.63	309,425.24	328,319.73
2-8000 Bank Loans			
2-8032 Commercial Bill S33 1301 084 500	320,209.73	302,013.98	283,611.42
Total Bank Loans	320,209.73	302,013.98	283,611.42
2-9000 Other Finance			
2-9022 Currernt Liability - Bayside City Council	53,225.47	53,225.47	53,225.47
2-9024 Non-Current Liability-Bayside City Council	503,304.54	499,346.54	495,376.99
2-9036 Credit Card P Hall x271	3,133.93	(251.17)	3,424.41
2-9037 Credit Card - Sammy Doddy	814.19	130.21	293.59
2-9038 Credit Card - Colin Burgess	(2,146.02)	827.01	4,720.78
Total Other Finance	558,332.11	553,278.06	557,041.24
Total Liabilities	2,398,183.70	2,293,252.15	2,190,039.63
Net Assets	4,304,634.23	4,158,466.11	4,029,662.65
3-0000 Equity			
3-1000 Accumulated Funds	5,239,895.19	5,239,895.19	5,239,895.19
3-2000 Yachting Foundation No2 Reserv	17,785.74	17,785.74	17,785.74
3-2010 Members Reserve	202,265.49	202,265.49	202,265.49
3-3000 Retained Earnings	(1,124,693.69)	(1,124,693.69)	(1,124,693.69)

	Feb-26	Mar-26	Apr-26
3-9000 Current Earnings	(30,618.50)	(176,786.62)	(305,590.08)
Total Equity	4,304,634.23	4,158,466.11	4,029,662.65

Sailing Committee Meeting Minutes

Date: Tuesday, 12 May 2026
Time: 6:00 PM
Location: Sailing Office
Chair: Marnie Irving
Present: Marnie Irving, Brett Bowden, Glenn Ferguson, Rod, Geoff Adams, Brendan Jukes, Pete Robson, Andy Holmes, Michael O'Brien,
Apologies: Paul Pascoe, Rod Mckenna

1. Opening

1. Welcome and confirmation of Chair
2. Confirmation of previous minutes- Agreed

2. Matters Arising from Previous Meeting

1. Change racing to 73, as off 23 May , office to comm skippers. Agreed to move on the 29th June
2. Twilight Racing. All part of series make race length appropriate to sunset time. Discuss at Skippers debrief
3. Presentation Night. Need to promote
4. Next meeting as usual with Zoom, 3rd Tue of month (16) Marine Zoom in.

3.1 VXOne – Brett Bowden

One boat going to regatta 337, mid-winter nationals QLD. Otherwise, numbers are light due to time of year

3.2 Working Group & 2.4– Glenn Ferguson

2.4mR . Good race last Saturday. Change start of 2.4 before Dragon. Also, can they do a shorter course. Discuss at Skippers Debrief

Maintenance: Ticking along, pond cleaned, Etchells/VX to help remove mussels. Peter and Brett discuss with group and find some help.

3.3 Etchells – Peter Robson

Some good racing. Etchells in San Diego have started racing, Magpie did well, Ian not so well but still in there.

Etchells class supportive within OTB and happy to put up money for 1 x New ILCA boats but contingent of whole plan being adopted . 5 boats are available for VLA. 2 months & \$25k needed (less \$5k from VIC Etchells)

3.4 Optimist (OPTI) – Brendon Jukes

RBVC OTB Strategy Review

GC agreed there was a server problem with OTB and Junior training and largely in favour. Waiting on new version of action plan..

Opti:

Busy with Kings Cup, Piastrri and JB had a chat with sailors. Jessica Watson is coming on Saturday with her movie.

FOB access is needed by the KIDs. Can we have access to this by the weekend. Wrist bands. Unlock doors 8-4 Sunday then order wrist bands

3.6 Race Management – Rod McKenna

Race Management Report: Need to confirm VHF Channels? Still having issues with Harry T Engines (Colin could elaborate). Need to find some younger bodies to assist Volunteer Group. We still need to finalise Self-Assessment of Volunteers nearing use by date.

Sunday Trophy Race: Confirmed following dates May 24th & June 28th. Steve Reynolds following up on sponsorship for the event.

Presentation Night Awards: Club Person of the Year – Peter Lang

Skippers Debriefing: May 13th 18:00 - 1900. Members Bar **K**

3.7 Keelboats – Andy & Geoff

Most things are going well want to reach out to new boats. Weather guide from SCBC. Can we review and then update our systems. ??

Afternoon racing start race at 2pm, Discuss at the debriefing.

3.9 Smart Series

SMART Series, May 20th Weather, June 3 Boat Safety, June 17 Owen

3.8 Office – Colin

- New pedestal for Sue Leaper being installed and hopefully next week ava
- Water in fuel on HT, need to look at draining.
- Tower to get new Solar panel and batteries to run VHF, Horn, Lights
- KB race Sunday 24th
- Still working on Calander to send out to fleet captains.
- Commodores Challenge at SYC. Women sailing event.

4. General Business

- Micheal O'Brien; presented a new "Vacaros" system. Create a system for dinghies. This is via mobile phone. Every liked.
- Presentation Night: Awards will be promoted in newsletter.
- Frostbite Regatta. Commodore, Cath and Peter G said yes. Looking for more sailing.
-

5. Regattas

Event	Dates	Notes
Kings Cup	6-8 June 2026	Confirmed
Frostbite Regatta	21 June 2026	RMYS
Sail Melbourne	26-29 Nov 2026	Confirmed
2.4mR Nationals	23-26 Jan 2027	Confirmed
National Optimist Championship	Jan 2027	Agreed
Dragon States	11-12 Nov 2028	Agreed
Dragon Prince Phillips Cup	21-22 Nov 2028	Agreed

6. Next Meeting

Date:
 Time: 6:00 PM
 Location: Sailing Office & Zoom



Minutes of RBYC Cruising Group Committee Meeting
Held in the RBYC Regatta Room
Tuesday May 5th, 2026, at 7:00 pm

PRESENT:

Brenton Smith (Chair), Terry Frankham (secretary), Tony Garvey, Peter Gebhardt, Jo Walker.

APOLOGIES:

Rob Hurrell (on long absence – away cruising)

MINUTES: Of last meeting, held on 16th April 2026, were circulated and forwarded to the Club.

MATTERS ARISING from MINUTES

- Nil

CORRESPONDENCE:

Out:

- 16th Apr 2026: - Email to CMDR Helen Ward re logistics for her Guest Speaker Talk
- 19th Apr 2026: - Email to Commander Helen Ward (RAN), thanking her for her talk at the April Guest Speaker Dinner
- 19th Apr 2026: -Email to Dan Lyon, following up on Tony Garvey's discussion with him, to confirm his availability to be a Guest Speaker.
- 20th Apr 2026: - Email to Dan Lyon, thanking him for his confirmation that he would be out May Guest Speaker

In:

- 20th Apr 2026: - Email from Dan Lyon confirming his willingness to the May Guest Speaker
- 4th May 2026: - Email from Dan Lyon with talk details

MATTERS ARISING from CORRESPONDENCE: MINUTES

- Nil

GENERAL BUSINESS:**1. Report From General Committee – PG**

- Nothing new to report

2. On Water EventsReview

- ❖ Nil

Future Cruises:

- ❖ Weekend Cruise to Wyndham Harbour 16th / 17th May (after May 15th dinner)
 - Brenton has contacted Wyndham Hbr, and they are willing to accommodate us
 - To date 4 boats expressed interest, with a possible 5th
- ❖ **Frostbite Cruise** to Docklands (Melb. City Marina)
 - Scheduled for weekend of 4th/5th July
 - Jo Walker has contacted MCM and reserved 7 berths – individual boats to book directly with MCM
 - Confirmed that Firelight Festival is that same weekend

- ❖ Agreed to plan an On-water event for a weekend in late August

3. Guest Speaker Dinners / Social Events:

Review:

- ❖ Friday April 17th, 2026 – Guest Speaker Dinner.
 - Cdr Helen Ward (RAN) – “The Story of Cerberus / History of the RAN”
 - Informative and entertaining talk
 - Reasonable audience turnout
 - Cdr Ward offered a HMAS Cerberus tour once the weather warms up – to revisit later in the year

Future Events

- ❖ Friday May 15th, 2026 – Guest Speaker Dinner.
 - Dan Lyons – “*Tasman Crossing, RBYC to NZ*”.
 - Brenton to host evening
- ❖ Friday June 19th, 2026 – Guest Speaker Dinner.
 - Brenton & Robina Smith – “Cruising South Australia”
 - Brenton to forward title, photo, and brief description to use for promotion
- ❖ Friday, July 17th, 2026 – Guest Speaker Dinner.
 - TG to Contact Port Phillip Sea Pilots to see if they could give a talk
 - Plan B – Sailmaker talk – TG to talk to Quantum
- ❖ Future talks / events?
 - Grant Dunoon – Riverboat in UK / Europe (PG says Grant is happy to do later in the year)
 - Peter Johns – Riverboat part 3 – RH says PJ OK for a talk late in the year
 - Investigate options to get Coast Guard / Water Police / Marine Radio Victoria.
 - Cruising topics: – e.g. entering and leaving the Cut at Queenscliff, navigating the Rip. Diesel engine maintenance etc

4. Other business

- a) Brenton noted that options for temporary repairs to the marina attenuator have been developed and are being assessed.

Meeting Closed at 7:30 pm.

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NEXT MEETING:

Tuesday, June 2nd, 2026 @ 7:00pm

Committee Chair: _____ Secretary: _____

Date: _____ Date: _____

RBYC Social Sub Committee meeting 18th May 2026

Chair - Joyce Cosgrove

In attendance: Di Allan (minute taker), Karen McCloskey, Jacqui Bloink, Ken Williamson, and Steve Reynolds.

Apologies: Claire Pritchard, Karen Johns.

A massive 'Thank you!'

We all want to say a massive 'Thank you!!' to **Sue Cassidy** for all of her hard work, great ideas, fab fancy dress outfits, support, and wonderful contributions to the SC over the years. We look forward to staying in touch and welcoming her back in the future.

Updates on Kings Cup Regatta (June 6-8)

The following points were discussed:

- Bayview room is a possible area for parents/children to gather.
- Rope off half the room for referees on the window side, other side to have round tables for parents/ children as a gathering point.
- Need to speak with Caroline re a high tea, ie/ cupcakes, sausage rolls, vegemite sandwiches.
- Friday night for presentations / Brendan Dukes, Graham (H Of Sailing)
- Sat night - Jessica Watson speaking & movie for the children.
- BGS keen for involvement? Steve to speak with BGS Junior School
- Sunday is the best day for parents hub / possible tours of the club/membership forms available.
- Discussions on the option of a boat for parents to experience? Steve to speak with GC, revert back to CS .
- With Nationals in 18 months, the King's Cup is an excellent opportunity for sailors to assess our Club/conditions.

Friday night talks to be organised/confirmed

- Krystal TBA
- Peter Dowdney TBA
- Brooksie TBA
- RBYC volunteers TBA

Car Show 14th Feb 2027

- Sponsorship options?
- Meeting Thursday for V.C.E Car Show

Friday night in the Members Bar discussions

- John Spencer was great for the introduction on Friday nights - can we mimic?
- Option of Claire to talk about planned trips?
- Need to formalize GC person to introduce Friday nights.
- Joyce to confirm Gary Davidson's yacht of the month.

Upcoming events/ items in progress

- Option of Shirley to be interviewed for Yacht of the month?
- Winter Solstice - July - Steve to talk
- Christmas in July - Steve to be Santa
- Trivia Night - SC to support / attend
- Di to invite Tim Wilson to John Bertrand night.

Next SC Meeting

SC will meet on 4th June to review the King's Cup Weekend. 5.30 pm Sailing Office.

Thanks to all who attended and for your continued support.

Iceberger Minutes – Friday 8th May at 8am

Present: Scott Buchanan, Sally Buick, Cath Hurley, Kathy Roberts, Sarah Golding, Ingilby Dickson, Stella Voules

Apologies – Don Warner, Sheree Reynolds

Action Items:

1. **Iceberger Onboarding Program** – acknowledged excellent work by Stella putting module together. Awaiting video from Brooksy. Ingilby to follow this up. Discussion regarding requirement to complete annually. Agreed compulsory for new swimmers. To introduce it at winter briefing and send out reminder to all aquatic members. Annual content check recommended and update module as needed.
Action: ID to message Brooksy re video. Stella to release module once has video content
2. **Winter Safety Briefing** – Sheree has been organising. Scott has a doctor willing to speak. Discussion re moving date back a week to 24th May to allow for more communication about session and time to organize slides and mannequins. Discussion re whether to make it the same Sunday each year (eg third Sunday in May) to enable it to be locked into calendar.
Action: Scott to confirm today re presenter and send out date. Sally / Sheree to follow up Bec re mannequins. Date – Sunday 24th May at 8:30am
3. **Safety check** – need audit of hypothermia boxes prior to winter.
Action: Sally to check box in women's changeroom. Scott to check box in men's changeroom
4. **Guest procedures** - Cath raised that some aquatic members are regularly bringing guests to swim. Discussion re how we monitor this over winter and develop a system for managing guests. Stella suggested a guest pass system. Sarah advised that app already has function to register a visitor. Ingilby advised re visitor register near old white board. To be discussed further at next meeting.
Action: Ingilby to talk to office re current guest process. Scott to send email to Iceberger group with summary of meeting so they are aware what is discussed. Stella to update in module.
5. **Special committee meeting held last week.** Group discussion re how to move forward and provide feedback to aquatic members. Cath provided summary of meeting. Minutes being finalized by Commodore & GC. Discussion re opportunity to bring both groups together and to help support General Committee and members with better flow of communication.
6. **Discussion re engaging with General Manager more.** Scott to discuss with GM attending meetings regularly – discussion re ? monthly or quarterly.

Action: Scott to discuss with Phil

7. **Winter Solstice swim** – Sheree organising for Saturday 20th June. Room has been booked for dinner afterwards.

Action: Sheree to communicate date and booking link to members

8. **Calendar dates** – need to forward dates to Ria for winter safety briefing and winter solstice. Cath suggested also send to Colin Burgess to go in general club newsletter.

Action: Calender dates to be sent to Ria to go in Iceberger newsletter and to Colin general newsletter – can't recall who was to action this sorry

9. Kathy tabled for next mee ting to discuss re Iceberger awards. ID and Don created criteria in past.

Action – add to agenda for next meeting.

Meeting closed – 9:15

RBYC Master Plan Workshop Output 14th May 2026

Question 1: Why are you a member of RBYC?

Competitive sailing. Redeveloping sailing pathway. Re-invigorating sailing youth.
 Young adult, female, other groups. Vision: - sailing excellence.
 Swimmer and meeting many people.
 Family history with RBYC. Sailing since 11 years old.
 Sailing. Socialising. Fun.
 To enjoy a facility after I swim. For a shower/coffee. Community of shared interest.
 I'm a swimmer & member of the iceberg community. Very important.
 Social networks
 To sail with the best masters Laser fleet in Vic.
 To go sailing. To ensure the club continues to grow, prosper and evolve.
 Sailing. Culture (inclusive).
 Great club. World renowned for running yachting regattas.
 Swimming. Sailing (learn to). Social and friendships.
 A sailing club where I can take out Quest boats when I want to sail with friends, and learn to sail better and race with people I enjoy racing with.
 Sailing. Swimming. Community & camaraderie. Socialising. Kids sailing.
 Important community hub – it's my local. I'm a local and have been a boatie all my life.
 To go sailing
 To go sailing. Friendship
 Sailor. Boat owner. Hang out near water.
 Sail & swim. People. Enjoy the view in the evening. Amazing sunsets.
 Ambiance. Social. Local. Networking. Meeting interesting people.

Question 2: How could the Club improve?

Get more boats participating in sailing. Develop pathways for all levels of sailing.
 Attract more boats. More inclusive. Keep in touch with what society wants (all demographics)
 Concentrate more on our core purpose "sailing and in particular racing between boats"
 More youth. Modern buildings. Better member area. More racing. Open to all.
 Rebuild a vibrant and successful youth OTB fleet.
 More young people sailing. Higher performance sailing. Larger fleets. More ecosystems for young people. Higher quality training. Stronger one design fleets.
 Let's the world know the club exists for them – everything else follows.
 Encourage more yachts to be in marina – thus more competition and members.
 Signage to bring non-members in – that walk along and often pass. Lady members showers and cleanliness. More showers and lockers.
 Fix toilet on marina. Expand and improve change rooms for women. Lockers. Upgrade sauna and steam room.
 Acknowledge the range of activities. People be nicer, kinder.
 Focus on core purpose – yacht racing. Build junior/youth sailing pathways – enshrine it in the club. Set high level goals and strive to achieve them.
 Create a facility that generates income.
 Provide a safe environment for children

To have new, big and improved women's change rooms.
 Increased communication across all levels. Newsletter to be inclusive of all events.
 Future planning
 Encourage members to use bar/restaurant facilities rather than drinking on boats.
 Make presentations bigger. More car parking
 Visual impact – repaint. Promote and invite passing guests – put a sign out “come in”.
 More revenue streams to deliver more benefits to members.
 Improved casual dining (simple food). Get walk ins. More open/friendly. Music always. More outdoor
 Club facilities for older teenager/young adult. Facility to support training program.
 Multi-use vendors => social interaction.

Question 3: What new facilities would improve RBYC?

Build new permanent storage, toilets, & race control tower on hardstand, with better security for hardstand and marina.
 Opportunity to provide additional amenities to cater for expanded membership. Look at facilities that could provide additional income streams.
 Better flow between beachfront and club. Better connection between races happening and the club house. How can people better share in what's happening out there when not out there. Connection to people, boats, competition, nature, experiences, events etc – tech can help with this.
 Heritage – what that means.
 Access to public transport. Linked to PTV and tourism. Sailing Australia
 Facilities to support pathways programs. Refocus on sailing development program.
 Facilities to support youth/young adult.
 Disabled sailing. Move some food etc to pathway. Launch facilities on beach (kids/disabled). Access to public transport.
 Acquire lease for the Baths and build integrated RBYC aquatic precinct
 More opportunities for sailors/swimmers to come together.
 More non-member activities using the facilities when members don't use the facilities ie. partnering with other organisations
 More carparking. More OTB boat storage. Toilets on hardstand.
 Attract more people to increase income
 Kids training facilities. Better members bar. World class coaching facilities. Better restaurant.
 More OTB storage. Modern and open. Inviting for community – a place people want to be.
 Accommodation for visiting sailors. More OTB storage.
 New tower. Car park extension. Dog friendly café.
 Best sailing pathway facilities on the bay. Facility for social interaction youth/young adult. Facility that engages and flows.
 Better vibe/look in restaurant. Storage for OTB. More female friendly vibe and gym.
 Easier access for OTB drive-in and drop off boats
 Restaurant – we have the best view and setting but the food and ambiance don't match. Change it up – not high end but good, affordable menu for families and all.
 More room to expand OTB (buy land next door and use for boat yard). 6 storeys building on car park for posh accommodation – continuous revenue stream. Beach club on beach for fun/socialising.

Open café onto foreshore – no fence. Separate fenced area for boats. Dogs in café area.

Improved change rooms for women. More power points.

Better security for members. Improved integration of sailing community and other aquatics.

Accommodation for visiting yacht club members during regattas. Take over the hotel across the road.

Basic question – What is the club trying to achieve? Does cost equal revenue?

Question 4: What is the most important facility for your cohort?

A viable hospitality business ie. Food ambience = a destination.

Storage of volunteer equipment. Utilise upstairs kitchen during winter. Upgrading tower.

Clean, comfortable club room where meals may be accessed each day.

The view would sell anything !

Ability to get boats (OTB) back up the beach to the club after work hours. Food (can be basic) after work hours. Members lounge I can take friends that doesn't feel like an RSL club. Place to enjoy the view and nature.

Maintenance of existing facilities and assets. Programs to grow sailing within and external to club.

Bar/Café/Open

Sailing/racing. Yacht storage. Bar. Pool table. Restaurant

Women's change room for members only. Area for hair dryer/mirrors in members only.

Jock Sturrock ante as Older teenage/young adult clubroom – multi-use for fun – ownership by target youth group. Training venues for sailing programs.

Ladies' members showers and cleanliness. Maintenance of sauna. Community hum.

Members bar.

State of the art Junior and Youth sailing centre. Efficient storage for OTB boats.

Access to sailing coaching. Sailing regattas at RBYC. Bar/restaurant with great vibe.

Youth clubhouse. OTB storage. Easy access. Great coaching. Racing. Youth social/hangout.

Opportunity to go sailing. Using the bar/restaurant.

Junior sailing. Marina. Café

Marina. Clubhouse. Bar. Outdoor areas. Pier.

Separate public area from members in women's change room => Private toilets and change.

Training facilities. Café – a place for members to congregate and connect.

Café/food available for members after events. Shelter from weather/outside. Better storage

Ensure the junior sailing sector is maintained and to encourage ongoing membership into more senior categories. Use the upstairs kitchen for members snacks on sail days.

Bigger members bar. Better gym. Bigger changing rooms. OTB kids facilities.

Question 5: What is the least important facility at the club for your cohort?

Gym

Physio. Back storage area

Nothing I can think of. It's more a matter of priorities for investment

Snooker table

It is the current state of club – vision and strategic program.

Steam room

Does the club get revenue from the space it has? – No

The “Royal”. Let's focus more on yachting than Royal.

Car park. Turning driveway. Restaurant in its present state/format.

BBQ. Not available for private use (need staff). Used to have lots of class BBQs – BYO.

Gym. Sauna. Carpark. Change rooms. Showers. Library. Committee room.

Gym. Sauna

The pool table

Change rooms. Showers. Steam room. Sauna

Question 6: Open question?

Architectural design and aesthetics important and business model to ensure these things are sustainable/achievable over time. Ideally a design that cross-pollenates different demographics & interests.

Promote grass roots sailing and encourage our sailors to aspire to higher level competition.

Resist desire to become a competing excellence sailing centre. Concentrate on promoting non-elitist sailing around our core purpose.

Improve junior pathways/mentor program. Extended kitchen hours during winter.

How do we recruit more members to donate/offer professional service to build more revenue streams.

An asset/maintenance plan – after works completed.

Better usage of club's ground and buildings

Strive to bring in great leadership in the executive positions in the club. People with passion, energy, enthusiasm, drive and vision to make this the greatest club in Australia.

The club needs to focus on growing successful sailing programs. Social is really important but the core of club should be sailing.

What's the budget range. Who is the audience/membership

Is there a sewerage leak under the pier or on marina? If so - can it be fixed?

What is the forecast membership by cohort and what are the forecast revenues to 2040?

Rule 2. Vision & strategy drives facility. Programs define facility. Energy & vision = success.

Need to be clear on club strategy first. Review current strategies as a high priority.

Question 7: Any philanthropy ideas?

Be open to diversifying and welcome new membership to attract a diverse group of sponsorship

Private schools (girls) Loreto, Firbank, Haileybury. Sailing senior members.

Summer Fair

Grants. Clear and concise vision to attract donors
 Approach members to bequeath funds. Buy regular club lotto tickets
 Use this initiative to create practices, processes and systems that engage with and generate philanthropy revenue and grant income over time. Not just a once-off thing.
 Funds & sponsorship follows Vision/Energy/Success.
 Grow membership
 Run a lottery for the early stages
 Build a case for government grants based on the current community inclusion the club already offers.
 Need for a vision for the club and everything done onshore needs to support the marina, sailing and other aquatic activities.
 Climate change and risk plan. Sea level rise – king tide, cost of power.
 Sorry no – but I think the club should fund the high-level plan/blueprint then fundraising can determine what actually gets done.
 Program specific programs. Build vision, energy => success. Existing members
 In my moral sphere, human rights, help to those less fortunate, environmental sustainability, are more important than a club

Question 8: What buildings/facilities would you prioritise?

Jock Sturrock. North wing. Members Bar
 Upgrade Jock Sturrock. Upgrade change rooms. Undercroft and boat storage.
 Youth training centre. Lawn in front of club. North wing. Toilets etc
 Spend on driving revenue – eg function space.
 Building without disruption to sailing/aquatic activities
 The ladies changing rooms separate to public
 Ladies' members change rooms separate to public
 Jock Sturrock as younger sailor club room and training centre. Wave attenuator
 Jock Sturrock centre with sailing and aquatic facilities
 Attenuator replacement. Marina maintenance. New race tower on hard stand.
 Members lounge and balcony and events space. Restaurant/café. Training centre.
 Expenditure on maintaining and upgrading existing facilities to ensure operation of sailing activities: Attenuator, Dredging, Marina/clubhouse
 Marina toilets. Youth centre. Office/workshop wing
 Upgrade women's change rooms and facilities for events and members
 Renovate Jock Sturrock shed for junior and youth sailing. Knock it down and build elite junior and youth training facility.



The Hon Tim Wilson MP
Federal Liberal Member for Goldstein

Monday, 18 May 2026

Mr Phillip Hall
General Manager, Royal Brighton Yacht Club
253 Esplanade
Brighton VIC 3186

Dear Mr Hall,

NATIONAL VOLUNTEER WEEK – 19-25 MAY 2026

I write to recognise and sincerely thank you and your organisation for the outstanding contribution you make to our community during National Volunteer Week.

Through your generosity, dedication, and willingness to give your time, you play a vital role in strengthening social connections and building a more resilient and compassionate community. Whether it is through providing essential services, supporting vulnerable individuals, or bringing people together, your efforts do not go unnoticed.

National Volunteer Week provides an important opportunity to acknowledge the countless hours contributed by volunteers and to celebrate the difference you make every day. I am continually inspired by the commitment shown by our local volunteers. Your work reflects the very best of our community and highlights the power of collective effort in creating positive change.

On behalf of our community, thank you for your invaluable service and for the meaningful difference you continue to make.

If there is ever an opportunity for me to support your work or engage with your organisation, please contact the Goldstein Electorate Office on (03) 9557 4644 or tim.wilson.mp@aph.gov.au.

Yours sincerely,

A handwritten signature in blue ink, appearing to read 'Tim Wilson', with a long horizontal flourish extending to the right.

Hon Tim Wilson MP
Federal Liberal Member for Goldstein